

Notice of Annual General Meeting

NOTICE IS HEREBY GIVEN that the Twenty-Fourth Annual General Meeting ("AGM") of the Company will be held at the Conference Room, Third Floor, CAB Cakaran Corporation Berhad, Plot 21, Lorong Jelawat 4, Seberang Jaya Industrial Park, Seberang Jaya, 13700 Perai, Penang on Wednesday, 25 March 2026 at 10.30 a.m. for the following purposes:

AGENDA

As Ordinary Business:

1. To receive the Audited Financial Statements of the Company for the financial year ended 30 September 2025 and the Reports of the Directors and Auditors thereon.	Please refer to the Explanatory Notes
2. To approve the payment of a final single tier dividend of 1.00 sen per share for the financial year ended 30 September 2025.	Ordinary Resolution 1
3. To approve the payment of Directors' fees up to an amount of RM975,000 for the financial year ending 30 September 2026.	Ordinary Resolution 2
4. To approve the payment of Directors' benefits in accordance with Section 230(1) of the Companies Act, 2016 (the "Act") up to an amount of RM150,000 from 25 March 2026 until the next Annual General Meeting of the Company.	Ordinary Resolution 3
5. To re-elect Dato' Lim Ghim Chai, a Director who retires in accordance with Article 165 of the Constitution of the Company and being eligible, has offered himself for re-election.	Ordinary Resolution 4
6. To re-elect Datuk Sr Haji Zakaria Bin Hashim, a Director who retires in accordance with Article 165 of the Constitution of the Company and being eligible, has offered himself for re-election.	Ordinary Resolution 5
7. To re-appoint Messrs. Grant Thornton Malaysia PLT as Auditors of the Company until the conclusion of the next Annual General Meeting and to authorise the Directors to fix their remuneration.	Ordinary Resolution 6

As Special Business:

To consider and if thought fit, to pass with or without modifications the following resolutions:

8. AUTHORITY TO ALLOT AND ISSUE SHARES PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT, 2016	Ordinary Resolution 7
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"THAT pursuant to Sections 75 and 76 of the Act and subject always to the approval of all the relevant regulatory authorities, the Board of Directors of the Company be and is hereby authorised to issue and allot from time to time such number of shares of the Company upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit, PROVIDED ALWAYS THAT the aggregate number of shares to be issued does not exceed 10% of the total number of issued shares of the Company for the time being.

AND THAT the Directors are also empowered to obtain the approval from Bursa Malaysia Securities Berhad ("Bursa Securities") for the listing of and quotation for the additional shares so issued and that such authority shall continue to be in force until the conclusion of the next AGM of the Company or the expiration of the period within which the next AGM is required by law to be held or revoked/varied by resolution passed by the shareholders in general meeting whichever is the earlier."

Notice of Annual General Meeting (Cont'd)

9. PROPOSED RENEWAL OF THE EXISTING SHARE BUY-BACK AUTHORITY

"That subject to the Act, provisions of the Company's Constitution and the requirements of the Bursa Securities and other relevant governmental and regulatory authorities where such authority shall be necessary, the Board of Directors be authorised to purchase the Company's shares through Bursa Securities, subject to the following:

Ordinary
Resolution 8

- i. The maximum aggregate number of shares which may be purchased by the Company shall not exceed ten per centum (10%) of the total number of issued shares in the ordinary share capital of the Company at any point in time;
- ii. The maximum fund to be allocated by the Company for the purpose of purchasing the Company's shares shall not exceed the retained profits of the Company. As at the latest financial year ended 30 September 2025, the audited retained profits of the Company stood at RM8,996,954.28;
- iii. The authority conferred by this resolution will be effective immediately upon the passing of this resolution and shall continue to be in force until the conclusion of the next AGM of the Company, at which time it shall lapse unless by ordinary resolution passed at that meeting, the authority is renewed either unconditionally or subject to conditions or the expiration of the period within which the next AGM is required by law to be held or unless revoked or varied by ordinary resolution passed by the shareholders in a general meeting, whichever occurs first;
- iv. Upon completion of the purchase(s) of the shares by the Company, the shares shall be dealt with in the following manner:
 - to cancel the shares so purchased; or
 - to retain the shares so purchased in treasury for distribution as dividend to the shareholders and/or resell on the market of the Bursa Securities or subsequently cancelled; or
 - retain part of the shares so purchased as treasury shares and cancel the remainder.

The Directors of the Company be and are hereby authorised to take all such steps as are necessary and entering into all other agreements, arrangements and guarantees with any party or parties to implement, finalise and give full effect to the aforesaid purchase with full powers to assent to any conditions, modifications, revaluation, variations and/or amendments, if any, as may be imposed by the relevant authorities from time to time to implement or to effect the purchase of its own shares with full powers to assent to any condition, modification, revaluation, variation and/or amendment (if any) as may be imposed by the relevant authorities and/or do such acts and things as the directors may deem fit and expedient in the best interest of the Company.

10. PROPOSED NEW AND RENEWAL OF SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

Ordinary
Resolution 9

"THAT approval be and is hereby given to the Company and/or its subsidiaries (the "Group") to enter into all arrangements and/or transactions as specified in Appendix I of the Circular to Shareholders of the Company dated 29 January 2026 (the "Circular"), involving the interests of directors, major shareholders or persons connected with such directors or major shareholders of the Company ("Related Parties") as detailed in Appendix I of the Circular, provided that such arrangements and/or transactions are:-

- (i) recurrent transactions of a revenue or trading nature;
- (ii) necessary for day-to-day operations; and
- (iii) carried out in the ordinary course of business or the normal commercial terms which are not more favourable to the Related Parties than those generally available to the public and not to be detriment of the minority shareholders of the Company.

(the "Shareholders' Mandate")

Notice of Annual General Meeting (Cont'd)

10. PROPOSED NEW AND RENEWAL OF SHAREHOLDERS' MANDATE FOR RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE (CONT'D)

THAT the Shareholders' Mandate shall take effect from this resolution and shall continue to be in force until:

- (a) the conclusion of the next AGM of the Company following the general meeting at which such Shareholders' Mandate was passed, at which time it will lapse, unless by a resolution passed at the meeting, the authority is renewed;
- (b) the expiration of the period within which the next AGM after the date it is required to be held pursuant to Section 340 (2) of the Act but shall not extend to such extension as may be allowed pursuant to Section 340 (4) of the Act; or
- (c) revoked or varied by resolution passed by the shareholders in general meeting,

whichever is earlier.

AND THAT the Directors of the Company be authorised to complete and do all such acts and things (including all such documents as may be required) as they may consider expedient or necessary to give effect to the Shareholders' Mandate."

11. RETENTION OF DATO' LIM GHIM CHAI AS INDEPENDENT NON-EXECUTIVE DIRECTOR

"THAT subject to the passing of the Ordinary Resolution 4 above, approval be and is hereby given to Dato' Lim Ghim Chai who has served as an Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years, to continue to act as an Independent Non-Executive Director of the Company until the conclusion of next AGM."

Ordinary
Resolution 10

12. To transact any other business of which due notice shall have been given in accordance with the Act and the Company's Constitution.

By Order of the Board,

WONG YEE LIN (MIA15898)
SSM PC No.: 201908001793

HING POE PYNG (MAICSA 7053526)
SSM PC No.: 202008001322
Joint Company Secretaries

Date: 29 January 2026

Notes:

1. A member entitled to attend, speak and vote at this AGM is entitled to appoint not more than two (2) proxies to attend, speak and vote in his stead. A proxy may but need not be a member of the Company. There shall be no restriction as to the qualification of the proxy.
2. Where a member appoints two (2) proxies, the appointment shall be invalid unless the proportions of shareholdings to be represented by each proxy are specified.
3. Where a member of the Company is an exempt authorised nominee as defined under Securities Industry (Central Depositories) Act 1991 which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there shall be no limit to the number of proxies which the exempt authorised nominee may appoint in respect of each Omnibus Account it holds.
4. The instrument appointing the proxy shall be in writing, executed by or on behalf of the appointor. In the case of a corporate member, the instrument appointing a proxy must be either under its common seal or under the hand of its officer or attorney duly authorised.

Notice of Annual General Meeting (Cont'd)

Notes: (Cont'd)

5. The instrument appointing a proxy must be deposited at the Registered Office, 51-8-A, Menara BHL, Jalan Sultan Ahmad Shah, 10050 George Town, Pulau Pinang not less than 24 hours before the time for holding the Meeting or any adjournments thereof PROVIDED that in the event the member(s) duly executes the Form of Proxy but does not name any proxy, such member(s) shall be deemed to have appointed the Chairman of the Meeting as his/their proxy. You may also submit the proxy appointment electronically via <https://www.registrar-braxton.com.my> before the proxy form submission cut-off time as mentioned in the above. For further information on the electronic submission of proxy form, kindly refer to the Administrative Guide for 24th AGM.
6. Last date and time for lodging the proxy form is on Tuesday, 24 March 2026 at 10.30 a.m.
7. For purpose of determining who shall be entitled to attend this meeting, the Company shall be requesting Bursa Malaysia Depository Sdn. Bhd. to make available to the Company pursuant to the Article 129 of the Company's Constitution and Paragraph 7.16(2) of the Main Market Listing Requirements of Bursa Securities, a Record of Depositors ("ROD") as at 18 March 2026 and only Depositors whose names appear on such ROD shall be entitled to attend, speak and vote at this meeting or appoint proxy to attend and/or speak and/or vote in his/her behalf.
8. All resolutions as set out in this notice of 24th AGM are to be voted by poll.

Explanatory Notes on Ordinary Business

Item 1 of the Agenda

To receive the Audited Financial Statements for the financial year ended 30 September 2025 and the Reports of the Directors and Auditors thereon.

This item is meant for discussion only as the provision of Section 340(1)(a) of the Act does not require shareholders' approval for the audited financial statements. Therefore, this item will not be put forward for voting.

Ordinary Resolution 2 - Directors' Fees

The proposed Ordinary Resolution 2, if passed, will authorise the payment of the Directors' fees up to the amount of RM975,000 for the financial year ending 30 September 2026.

Ordinary Resolution 3 - Directors' Benefits

The proposed Ordinary Resolution 3, if passed, will authorise the payment of the Directors' benefits up to an amount of RM150,000 from 25 March 2026 until the next AGM of the Company.

Explanatory Note on Special Business

Ordinary Resolution 7 – Authority to Allot and Issue Shares pursuant to Sections 75 and 76 of the Companies Act, 2016

The proposed Ordinary Resolution 7 is the renewal of the mandate obtained from the members at the last AGM (the "Mandate"), if passed, will give authority to the Directors to issue and allot shares up to 10% of the total number of issued shares of the Company at any time in their absolute discretion and that such authority shall continue in force until the conclusion of the next AGM of the Company or the expiration of the period within which the next AGM is required by law to be held or revoked/varied by resolution passed by the shareholders in general meeting whichever is the earlier.

The Mandate will provide flexibility to the Company for any possible fund raising activities, including but not limited to further placing of shares, for purpose of funding future investment project(s), working capital and/or acquisitions.

As at the date of this Notice, there were no new shares issued pursuant to the mandate granted to the Directors at the 23rd AGM held on 24 March 2025 and which will lapse at the conclusion of the 24th AGM.

Ordinary Resolution 8 – Proposed Renewal of the Existing Share Buy-Back Authority

The proposed Ordinary Resolution 8, if passed, will give the Directors of the Company authority to purchase its own shares up to ten per centum (10%) of the total number of issued shares of the Company. In order to avoid any delay and costs involved in convening a general meeting, it is thus appropriate to seek shareholders' approval. This authority, unless revoked or varied by the shareholders of the Company in general meeting, will expire at the conclusion of the next AGM. Please refer to the Part A of the Circular dated 29 January 2026 for further information.

Notice of Annual General Meeting (Cont'd)

Explanatory Note on Special Business (Cont'd)

Ordinary Resolution 9 – Proposed New and Renewal of Shareholders' Mandate (“Proposed Shareholders' Mandate”)

The proposed Ordinary Resolution 9, if passed, will allow the Company and/or its subsidiaries to enter into recurrent related party transactions under the Proposed Shareholders' Mandate pursuant to the provisions of the Main Market Listing Requirements of Bursa Securities without the necessity to convene separate general meetings from time to time to seek shareholders' approval as and when such recurrent related party transactions occur. This would reduce substantial administrative time and expenses associated with the convening of such meetings without compromising the corporate objectives of the Group or affecting the business opportunities available to the Group. The Proposed Shareholders' Mandate is subject to renewal on an annual basis. Please refer to Part B of the Circular to Shareholders dated 29 January 2026 for further information.

Ordinary Resolution 10 - Continuing in office as an Independent Non-Executive Director

The Nomination Committee had assessed the independence of Dato' Lim Ghim Chai, who has served on the Board as an Independent Non-Executive Director of the Company for a cumulative term of more than nine (9) years and the Board has recommended that the approval of the shareholders be sought to re-appoint Dato' Lim Ghim Chai as an Independent Non-Executive Director based on the following justification:

- (i) He has met the criteria under the definition of Independent Director pursuant to Chapter 1 of the Bursa Malaysia Securities Berhad's Main Market Listing Requirements;
- (ii) He has vast experience in the various industries the Group is involved in and as such could provide the Board with a diverse set of experience, expertise and independent judgement;
- (iii) He consistently challenges management in an effective and constructive manner;
- (iv) He has good and thorough understanding of the main drivers of the business in a detailed manner;
- (v) He actively participates in Board deliberations and decision making in an objective manner; and
- (vi) He exercises due care in all undertakings of the Group and carries out his fiduciary duties in the interest of the Company and minority shareholders.

PERSONAL DATA POLICY

By submitting the duly executed Form of Proxy, the member and his/her proxy consent to the Company (and/or its agents/service providers) collecting, using and disclosing the personal data therein in accordance with the Personal Data Protection Act 2010, for the purpose of the AGM, and any adjournment thereof.

Statement Accompanying Notice of Annual General Meeting

(Pursuant to Paragraph 8.27(2) of the Listing Requirements of Bursa Malaysia Securities Berhad)

As at date of this notice, there are no individuals who are standing for election as Directors (excluding the above Directors who are standing for re-election) at this forthcoming AGM.

The Company will seek shareholders' approval on the general mandate for issue of securities in accordance with Paragraph 6.03(3) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad. Please refer to the proposed Ordinary Resolution 7 as stated in the Notice of AGM of the Company for the details.

Notice of Dividend Entitlement and Payment

NOTICE IS HEREBY GIVEN that a final single tier dividend of 1.00 sen per share for the financial year ended 30 September 2025, if approved, will be paid on 17 April 2026 to Depositors registered in the Record of Depositors at the close of business on 3 April 2026. A Depositor shall qualify for entitlement to the Dividend in respect of:

- a) shares transferred into the Depositor's Securities Account before 4.30 p.m. on 3 April 2026 in respect of transfers;
- b) shares bought on the Bursa Malaysia Securities Berhad ("Bursa Securities") on a cum entitlement basis according to the rules of Bursa Securities.

By Order of the Board,

WONG YEE LIN (MIA15898)
SSM PC No.: 201908001793

HING POE PYNG (MAICSA 7053526)
SSM PC No.: 202008001322
Joint Company Secretaries

Date: 29 January 2026